In most situations, a person who is very agitated is acting out of fear, frustration, anger, or some organic cause. The three emotional and psychological states listed below are ones that are likely to pose a potential safety risk.

**Frustration**
Frustration is the result of being prevented from accomplishing some goal or objective, or meeting a specific need in a timely manner. Signs of frustration include impatience, verbal signs of agitation, such as swearing, self-degrading statements, such as “I can't do anything right”, blaming of others, and making demands, or threats. Frustration may change to anger if not dealt with effectively.

It is important when dealing with a person acting out of frustration to be cautious, but also to do everything you can to determine what the person needs or where the basis of their frustration lies. It is quite possible that if the need is within reason, you can assist the recipient in meeting that need and avoid any kind of confrontation. Listen and be supportive. Help the recipient to clarify feelings of frustration.

Behaviors of people expressing frustration:
- roll eyes
- sigh
- furrowed brow
- repeat self
- pace
- fidget
- blame; “you/they/them”
- threaten
- cry
- cuss/swear
- make fists
- clench jaw
- pound, slam
- stare
- glare
- name call
- reactive
- rude/sarcastic
- argumentative
- “always/never”
- tall posture
- look away
- arm/hand movement
- shake head “no”
- “I don't understand”
- get quiet

Intervention for frustration:
- Ask a question about unmet goals to reveal the source of the frustration.
- Identify the goal as:
  - Reasonable
  - Loftly
  - Impossible
- If the goal is reasonable or lofty, work on ways to obtain it. Lofty goals tend to take longer to achieve.
- If the goal is impossible, be honest, unless it compromised your safety. Offer alternative goals if possible.

**Fear**
Fear is brought on by the expectation of danger that is real or imagined, and actual pain, whether physical or emotional. A recipient may also be afraid in unfamiliar situations. Some may react to fear by withdrawing, becoming quiet, and backing away from the situation. Others may make a rather exaggerated and loud display such as verbal threats, posturing, shaking of fists, etc., and maintaining a safe distance from whatever is causing the fear.

It is important when dealing with someone acting out of fear to give the person both physical and psychological room. If a person is challenged and forced into a corner, physically or psychologically, he or she is quite likely to strike out in self defense. It is important to provide support and reassurance to the person. By getting the person to talk, you may be able to determine the basis of the fear. If the verbal threats and posturing are of a defensive nature, give the person room and do not overreact.
Cooperative Communication

Behaviors of people expressing fear:
- move away
- hide (eyes)
- leave
- cuss/swear
- pale skin tone
- tremble
- sweat
- eyes widen
- pupils dilate
- heart rate up
- breathing up
- nostrils flare
- cry
- look around
- get quiet
- cower/slouch
- plead
- apologize
- “I don’t know”
- memory loss
- stammer
- furrowed brow
- no eye contact
- rocking back and forth
- negotiate
- easily startled

Intervention for fear:
- Ask a question about “discomfort” to reveal the pain (source of the fear).
- Do not move in toward someone who is in fear until you are sure you are not the cause of their fear or until you are invited to comfort them.
- Fear is often the result of a lack of or poor information and the mind running away with itself. More information can help.
- When the fear is realistic, i.e. based on something that is or could really happen, reassure and comfort them. Provide physical and psychological space.

Anger

Anger is an expression of frustration, fear, annoyance, betrayal, exasperation, or some other emotion directed toward some real or supposed grievance. It is a secondary emotion indicating how upset someone is.

It can be a survival oriented protest: a way of expressing they’ve got nothing left to lose.

It can be a way of avoiding some other emotion such as guilt or shame by numbing those emotions.

When an agitated person displays signs of anger, it is important to convey a message that feeling angry is okay, when the anger can be justified. It is the way that the anger is expressed and dealt with that needs to be focused on. Help the person to identify the anger and productive ways of dealing with it. If the level of agitation is increasing, it is necessary to set clear behavioral limits. In doing so, specify what outcomes are needed. Then allow the person to choose how to achieve that outcome. If you confront or challenge, it will likely increase his/her level of agitation.

Behaviors of people expressing anger:
- raise voice
- cuss/swear
- rant
- clench jaw
- make fists
- repeat self
- move in
- red skin tone
- tremble
- sweat
- eyes get small
- pupils constrict
- heart rate up
- breathing up
- stop listening
- threaten
- blame; “you/they/them”
- cry
- pound, slam
- glare
- get quiet
- point
- scowl
- make demands
- loss of humor
- sarcasm

Intervention for anger:
- If possible, validate the anger. Often their behavior is a means to convey how upset they are.
- Be aware of your own triggers. Are you reacting to their anger or your fear of their anger?
- Avoid confronting, challenging, or blaming them. This often occurs when we get triggered.
- Find the cause of the anger; usually some other emotion is driving the anger.
- Set clear behavioral limits: “It’s okay to be angry; not okay to threaten, yell, throw, etc.”
- Pay attention to their visual focus. People in anger tend to look at what they are angry at or going to vent on.
### Personal Safety Template

<table>
<thead>
<tr>
<th></th>
<th>Awareness What information do I have?</th>
<th>Assessment Am I in danger or threatened?</th>
<th>Anticipation What is most likely to happen next?</th>
<th>Action What do I need to do?</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Self</strong></td>
<td>• What do I know about myself?</td>
<td>• What am I feeling and thinking?</td>
<td>• Are my attitudes/biases/</td>
<td>• Intervention</td>
</tr>
<tr>
<td></td>
<td>• My strengths and weaknesses?</td>
<td>• What mood am I in?</td>
<td>• Are stereotypes creating more tension?</td>
<td>• Wait for more information</td>
</tr>
<tr>
<td></td>
<td>• What triggers me?</td>
<td>• Am I triggered?</td>
<td>• Can I reduce my risk?</td>
<td>• Leave</td>
</tr>
<tr>
<td></td>
<td>• What is the limit of my patience?</td>
<td>• Am I aggravating the situation?</td>
<td></td>
<td>• Reassess</td>
</tr>
<tr>
<td><strong>Environment</strong></td>
<td>• What do I know about the environment?</td>
<td>• Am I physically trapped? Are my options limited?</td>
<td>• If danger exists, can I leave if necessary?</td>
<td>• Rearrange current</td>
</tr>
<tr>
<td></td>
<td>What am I observing?</td>
<td>• Am I physically threatened?</td>
<td>• Are my choices becoming fewer?</td>
<td>environment, move to</td>
</tr>
<tr>
<td></td>
<td>• What resources are available?</td>
<td>• Do I sense danger?</td>
<td>• Is my risk of danger increasing?</td>
<td>different environment</td>
</tr>
<tr>
<td><strong>Client/Other</strong></td>
<td>• What do I know about the person(s) I am interacting with?</td>
<td>• What emotional state is the person(s) in? Positive? Negative? Productive? Under the influence?</td>
<td>• If behavior is negative or dangerous, will it diminish?</td>
<td>• Intervention</td>
</tr>
<tr>
<td></td>
<td>What am I seeing and hearing?</td>
<td>• Do I sense danger?</td>
<td>• Is it escalating?</td>
<td>• Wait for more information</td>
</tr>
<tr>
<td></td>
<td>• Am I protected by polices/laws in this situation?</td>
<td>• Will my actions/choices reduce my risk/protect me legally?</td>
<td>• Can I reduce my risk?</td>
<td>• Leave</td>
</tr>
<tr>
<td><strong>Policy/Law</strong></td>
<td>• What are the policies/laws that protect and support me?</td>
<td>• What is expected of me professionally?</td>
<td></td>
<td>• Reassess</td>
</tr>
<tr>
<td></td>
<td>• What is expected of me professionally?</td>
<td>• Am I protected by polices/laws in this situation?</td>
<td>• Will my actions/choices reduce my risk/protect me legally?</td>
<td>• Exercise best option</td>
</tr>
</tbody>
</table>

**Self** is the only tool that individuals always have with them. It is the only consistent, reliable tool for intervention and defense. Self as a tool includes not only skills, but also awareness and assessment of one's own values, beliefs, attitudes, stereotypes, judgment, and resources.

**Environment** is the where of potentially dangerous situations. Environment includes what to look for, as well as observations of what to be aware of.

**Client/Other** is the whom the worker is engaged with. Safety is most often a concern with particular types of emotional states.

**Policy/Law** is the overarching framework that serves to protect the worker. This can be the legal aspects of protecting oneself. The policy is the guideline for safety and reflects the core values of the organization. An effective policy requires a thorough understanding by all levels of the organization.